



Western Upper Peninsula Planning & Development Regional Commission

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COMMUNITY ECONOMIC DEVELOPMENT STRATEGY and PROGRAM PROJECTION AND PERFORMANCE REPORT January 1, 2014 to December 31, 2014

I. ORGANIZATION AND STAFFING

During the time period from January 1, 2014 to December 31, 2014, the Western Upper Peninsula Planning and Development Region Commission's (WUPPDR) membership includes the counties of Baraga, Gogebic, Houghton, Iron, Keweenaw and Ontonagon; the cities of Hancock and Houghton; the Village of Ontonagon and the Charter Townships of Calumet and Portage.

EDA rules require the Region to have 50% of the CEDS Strategy Committee (in our case the Executive Committee) from the private sector. In addition, the Full Commission must comprise in the aggregate a minimum of 35% private sector representatives, and/or Executive Directors of the Chambers of Commerce, institutions of post-secondary education, workforce development or labor groups. The WUPPDR Commission meets these requirements as can be seen in Attachment 1 of this document. Additionally, the CEDS is now done on a calendar year from January through December and the award is for a three-year period.

Currently WUPPDR has a staff of nine individuals.

The current staff includes:

- Kim Stoker, Executive Director
- Jerald Wuorenmaa, Planner
- Katie Keller, Planner (part time)
- Amy Spahn, Program Specialist (part time)
- Steve Rouser, GIS Technician
- Erik Powers, Regional Planner
- Sue Harter, Financial Secretary
- MaryEllen Hyttinen, Housing Specialist
- Courtney Hohnholt, Executive Assistant (part time)

WUPPDR functions as an information services agency to local units of government in the six-county region. These services focus on economic and community development issues and the allocation of resources to resolve them. The Commission's vision for economic and community development is strategic, comprehensive, and long-range. Its policies regarding programming reflect this perspective.

Through a planning process that involves research, public input, and technical assistance, programs in support of economic development, protection of the environment, and improvement of quality of life are undertaken. Specific areas of concern include natural resources, historic preservation, transportation, emergency management, tourism, housing rehabilitation, solid waste management, and public infrastructure improvements.

The delivery system for WUPPDR programs involves a communication network among the Commission's staff and local elected and appointed officials throughout the entire region. Experience has demonstrated it requires a considerable amount of personal contact between local officials and WUPPDR staff to assure an efficient transfer of program resources to local units of government.

WUPPDR's program delivery system has evolved over 40 years and has been shaped by a number of the region's characteristics. These include the region's rural, mostly non-farm character and natural resource endowments; the distribution of the region's small population; its relative geographic remoteness; and its limited accessibility to transportation systems other than the automobile.

There are no changes in the technical components of the CEDS as part of this year's performance review. The following narrative provides information related to the implementation of the CEDS from January through December 2014.

Provided in this report are performance measures as required by 13 CFR 303.7 (b) (9). As can be seen on Page 4, the Region had one EDA-funded project completed in 2014: Go! Baraga County, an economic development strategic plan funded in 2012 through a Short-Term Planning grant. In addition, WUPPDR assisted the Village of L'Anse with a successful application for an Investment for Public Works and Economic Development grant for U.S. 41 Industrial Park Improvements. WUPPDR will administer this project.

The Economic Development District (EDD) was active in the region and the entire Upper Peninsula, as can be seen from this past year of activities. Much of the EDD's activity in 2014 was focused on the State of Michigan's Regional Prosperity Initiative (RPI), through which WUPPDR applied for and received funding to enhance regional collaboration for economic prosperity.

Public/private participation was developed as a result of a collaborative effort in several areas including the WUPPDR Commission and participation in the Upper Peninsula Economic Development Alliance (UPEDA). In conjunction with RPI and the new Director of the Keweenaw Economic Development Alliance (KEDA), whose service area covers three of the Western Region's counties, WUPPDR's goal is to expand the KEDA economic development services into the other three counties of the region that are not serviced by an Economic Development Organization.

Other results of public/private partnerships include an alignment of UPEDA with a private non-profit organization known as Operation Action U.P. (OAUP). The two organizations are co-branding to try to unite under one cause in submitting action items to the Governor's office for consideration. These action items cover broadband, cellular service, essential air service and a number of other areas which concern public/private goals to move our economy forward.

WUPPDR and the CEDS Committee continue to gather valuable information from the public, private and academic sectors in order to ensure that the needs of the Region are being met. The impacts of certain measures cannot be accurately measured unless a certain quantitative project is implemented such as the incubator project. The results of all interactions with public, private and the academic sector members continue to move the Region forward.

As stated previously, the CEDS Committee determined that no changes to the technical components were necessary at this time and WUPPDR will continue to foster participation from all sectors of the economy. The Economic Development Administration rules and regulations will be followed to ensure the process in place remains collaborative in nature between the public/private and academic sectors.

WUPPDR has joined videoconferences with the Northwoods Rail Transit Commission (thirteen Northern Wisconsin and six Upper Michigan counties) to preserve rail service and help determine future needs, and to look at potential transload facility locations to serve business and industry.

II. ACTIVITIES

This past year's activities have been grouped under topical headings and reflect how WUPPDR's resources and the areas of concern are linked together.

ECONOMIC DEVELOPMENT PLANNING

WUPPDR staff continue to work on several economic development projects including UPLink, a High-Definition Videoconferencing system to “do business smarter” in the Upper Peninsula of Michigan. The project has drawn support not only from the Upper Peninsula, but the Lower Peninsula as well. The feasibility study and other information can be found at www.linkupmichigan.com. As part of this project, WUPPDR received an amendment to its three-year EDA-funded planning grant to buy and install an HD PolyCom video system in the WUPPDR offices. We are now able to document the cost savings not only to WUPPDR but also any public or private entity that needs to use the video equipment.

Numerous other projects include(d) but are not limited to the following:

Updated the Iron, Ontonagon and Gogebic County Solid Waste Management Plans.

Assisted WUPPDR membership with the consolidation of the MEDC Community Development Block Grant Revolving Loan Funds. These funds are now administered and loaned out by highly qualified staff at Northern Initiatives located in Marquette, Michigan, to help put economically viable projects in place throughout the Upper Peninsula.

Applied for and received a Regional Prosperity Initiative grant from the State of Michigan Department of Technology, Management & Budget for funding to build on the CEDS and UPWard Initiative. The purpose of the project was to develop a five-year blueprint for regional prosperity with a dashboard and measureable annual goals. This project was a great success, and the plan was completed in 2014, resulting in regional collaboration, process improvement, and beneficial organizational change.

WUPPDR resubmitted an application to EDA's Public Works Program on behalf of the Village of L'Anse for infrastructure improvements to the Lambert Road Industrial Park and was successful in obtaining the funding. Project engineering will begin this year with construction expected to begin in spring 2015.

Completed work on an EDA Short-Term Planning Grant to develop a Strategic Plan for Baraga County. The effort helped to coordinate several separate planning processes in the County and resulted in three realistically implementable economic development strategies, one of which was the L'Anse Industrial Park (prior to the infrastructure funding).

The WUPPDR Executive Director was again appointed President of the Upper Peninsula Economic Development Alliance (UPEDA), a 501(c)(3) economic development organization incorporated in 1999 to enhance, link, and promote the Upper Peninsula as a superior location in which to invest and conduct business.

The Upper Peninsula has become Prosperity Region 1 out of 10 in the State of Michigan and is delivering services through three service delivery areas which align with the East, Central and West. The State's Governor dictated that all Michigan State Departments will align with the 10 Prosperity Regions. WUPPDR was awarded a \$250,000 grant in January of this year to complete a five year economic blueprint and a dashboard of measurable annual goals. The plan will be completed in December 2014.

Attended quarterly meetings of the Upper Peninsula Economic Development Alliance (UPEDA) to promote the Regional Innovation Plan (UPWARD Initiative).

Attended meetings with the MEDC Community Assistance Team to learn about new CDBG funding for downtown projects.

Started work to develop Technology Action Plans through Connect MI for the six counties WUPPDR represents. Through technology assessments and recommended actions, these plans will help further the access, adoption and use of high-speed internet. Funds will be applied for under the Regional Prosperity Initiative to complete the plans for all six counties in the Region.

Continued to prepare and publish a quarterly newsletter, "The Westerly View".

Attended training in MDOT Pavement Surface Evaluation Rating (PASER) in Ishpeming in April 2014.

Administering MSHDA single-family housing rehabilitation county allocation programs in Baraga (\$125,000): 4 homeowners were assisted with additional program income funds of \$18,007; Houghton (\$219,200): 6 homeowners were assisted with additional homeowner contributions and program income funds of \$25,590; Keweenaw (\$100,000): 3 homeowners were assisted with additional homeowner contributions of \$11,251; and Ontonagon (\$125,309): 4 homeowners were assisted with additional program income funds of \$4,635.

Completed the previous two year MSHDA single family housing rehabilitation programs and submitted the 2014 grant applications for Houghton, Baraga, Keweenaw and Ontonagon counties.

Attended conferences, webinars or training for: the MSHDA 2014 Spring Regional Training; Income Eligibility & Verification Webinar (2A) - Part 5 - Intermediate; Environmental Review Webinar Training - Part I; Section 3 Webinar; 2014 Fall Regional Training-Video Conference; Management of Lead & Asbestos Training.

Completed the MSHDA Rental Rehabilitation Program Grant in the Village of Calumet. The project rehabilitated and converted the former Morrison School building into 13 residential apartments on the 2nd and 3rd floors and commercial office space on the 1st floor. The total project cost was \$1,200,000 with \$455,000 in MSHDA funding and \$745,000 in private investment.

Administering a MSHDA rental project for the City of Houghton to provide for two apartments in the downtown area above a commercial space.

TECHNICAL ASSISTANCE

Completed updates to Torch Lake Township Recreation Plan.

Responding to local units of government to be their third party administrator for projects funded with CDBG funds. A new process is being required by MHSDA and the MEDC to administer these program funds.

Responded to information requests from local governments, organizations, and private businesses regarding funding and grant resources, demographic and socioeconomic information, available industrial space, MEDC guidelines, environmental reviews, Brownfield regulations, planning and zoning regulations, etc.

Continued to work with and provide administrative support for the Copper Country Trail Committee and facilitate Copper Country Trail National Scenic Byway projects. The State Heritage Route and National Scenic Byway include U.S. 41 from Houghton to Copper Harbor.

Working with and providing administrative support for the Friends of the Iron County Heritage Trail; the State Heritage Route includes Highway U.S. 2 from Iron River to Crystal Falls.

Continued to provide support to MDOT (Superior Region) public outreach meetings including the *Annual Rural Elected Officials Meeting*.

Assisting MDOT Rural Task Force 13A, 13B, and Small Urban Units with meeting facilities, public input, annual project review and work programs.

Researched, wrote, and designed a suite of interpretive brochures to highlight the natural and cultural resources of the Iron County Heritage Trail.

Developed marketing collateral in the form of a re-designed website (ironheritage.org) and social media for the Iron County Heritage Trail.

Researched and developed the Copper Country Geo-Trail, in collaboration with Copper Country Trail National Byway. The Geo-Trail is a 17-site geocaching adventure taking visitors to places of interest throughout the Copper Country.

Responded to requests from local organizations for grant program resources, funding sources, census, and other socio-economic information. Updated regional mailing list of local officials, businesses and other agencies in Western U.P.

Continued coordination with MDOT Asset Management data collection efforts with county road commissions in the Region. Training and collection of surface types and surface ratings for all Act 51 roads in the Western U.P. is done on an annual basis.

Responded to numerous requests for site-specific mapping, which included, but was not limited to, base, trail, zoning, watershed, ownership, and area of potential effects (APE) maps.

Continued to maintain the City of Wakefield's parcel mapping and provide GIS assistance as needed.

Assisting and consulting with the Houghton County 911 Coordinator for GIS implementation and data base collection for regional dispatch.

Providing training to Houghton County and Townships with GIS implementation.

Continued to update and maintain Houghton County and township GIS parcels.

Completed updates to the MDOT Western U.P. Non-Motorized Maps.

Monitoring Davis-Bacon and Related Acts Labor Standards on several MEDC downtown façade projects in the City of Houghton and six USDA Rural Development projects in Gogebic and Houghton counties.

INTERGOVERNMENTAL RELATIONS

Worked with the Michigan State Housing Development Authority (MSHDA) to look at the feasibility of regionalizing their housing programs.

WUPPDR is a community partner with Finlandia University and Michigan Technological University as they relate to the community and Region in terms of economic development. Networking with other partners at these meetings helps us keep in touch with business and community leaders.

Maintained liaison with Michigan Economic Development Corporation representative to improve delivery of development programs. Worked with the Community Assistance Team (CAT) representative and the new Business Development Manager (BDM) to seek opportunities for economic development.

Maintained liaison with Keweenaw National Historical Park effort and Keweenaw National Historical Park Advisory Commission.

Maintained liaison with the many local development groups in the Region. Some of these include economic development commissions, planning commissions, tourism councils, and industrial development authorities.

Maintained liaison with U.S. Forest Service, Ottawa National Forest, and Michigan Department of Natural Resources forestry staff on issues and development of State and National Forest lands.

Continued to participate with the Michigan Association of Regions (MAR) to share ideas and strategies for economic development and planning in communities.

Continued to serve on City of Houghton Bicycle Committee and City of Hancock Bicycle & Pedestrian Committee; both focus on improving non-motorized friendliness and access with the City.

Continued to attend regular meetings of the Houghton County U.S. 41 / M-26 Access Management Committee and Gogebic County U.S. 2 Access Management Committee. The Region assists the committees with review of site plans and feedback on traffic studies.

Worked with multiple public, nonprofit, and private entities in applying for funding under the aforementioned Regional Prosperity Initiative.

The Executive Director serves on the Michigan Works Workforce Development Board. We have also formed the Region 1 Talent District Board which consists of the East, Central and West Local Elected Officials Board, (LEO) the Workforce Development Board (WDB) and the three Regional Planning Agencies. This is another step in the direction of meeting the Governor's 10 Prosperity Regions.

CEDS PERFORMANCE MEASURES FOR 2013

WUPPDR Economic Development District (EDD)

- Number of Sub-state Jurisdictions eligible to participate in the EDD. 74
- Number of Sub-state Jurisdictions actively participating by attending meetings or financially contributing to the EDD. 12
- Number of economic development initiatives from the Comprehensive Economic Development strategy (CEDS) process implemented during the investment award period that lead to private investment and jobs. 1
- Categorize type of project(s):

	Qty.		Qty.
Facility Construction/Rehab.	<u> </u>	Infrastructure	<u>1</u>
Technical Assistance	<u> </u>	Planning	<u>1</u>
		Other	<u> </u>
- How many (if any) of the above were: Technology Brownfields *(should be subject to Projects identified above)*
- Number of Investments Funded by Any Source: *(If EDA-funded investment, include only those awarded by EDA, during this reporting period and have an EDA investment number. Planning investment not counted).*

EDA Funded (Qty) 2 Funded by Other Source (Qty)
- Sources of funding for each initiative, specify EDA, state, local or other federal agency(s).
- Estimated number of jobs created or retained as a result of the projects.
- Estimated amount of private sector investment generated by the projects.
- Estimated amount of public sector investment generated by the projects. **\$584,390**

III. GOALS & OBJECTIVES

WUPPDR has defined its goals and framed its objectives to respond to the challenges growing up around a new, information-age economy, whose fundamental sources of wealth in this are knowledge and communication in conjunction with natural resources and physical labor.

The goals touch a wide range of economic and social issues, and represent WUPPDR's vision for the future of the Region. The objectives, meanwhile, represent opportunities to measure the degrees of progress toward the attainment of the goals.

GOAL I. Create a proactive business environment within the Region in which enterprise development activity can create and expand opportunities for local entrepreneurs and business establishments.

Objective 1. Support a small business support system, which provide a variety of services including the development of business plans, market feasibility studies, marketing plans, cash flow analyses, loan packaging and export assistance.

Objective 2. Develop a network of business incubators, which assist entrepreneurs, and nurtures small businesses, create goods and generate services that can be sold outside the Region.

Objective 3. Establish and maintain a financial information system to provide regional capital seekers and lenders reliable information on the availability of capital resources and potential investment opportunities.

Objective 4. Support business educational programs, which are geared to the Region and designed to enhance entrepreneurial skills and management capacity to meet the needs for expansion.

Objective 5. Support the establishment of an industrial modernization program for small and medium size manufacturing enterprises (SMEs).

GOAL II. Build upon the uniqueness of the Region's existing rural resources to uncover new enterprise opportunities with a focus that supports sustainability and diversity.

Objective 1. Support the application of forest resource management and forest product utilization systems on private non-industrial forest (PNIF) ownerships through easy access to technical assistance for PNIF owners.

Objective 2. Enhance the opportunity for value-added investments through technology transfer into the forest products industry.

Objective 3. Promote the revitalization of agriculture as a diverse sophisticated industry through a focus on value-added production and diversification into alternative agricultural products.

GOAL II. (continued)

Objective 4. Support the integration of aquaculture into the agricultural sector as an economic development activity.

Objective 5. Support the development of the tourism industry through forest recreation, fish and wildlife, and heritage based strategies.

GOAL III. Improve the Region's transportation systems to insure the safety and mobility of people and commerce while protecting the environment and improving the quality of life.

Objective 1. Support the improvement of the local road networks for residents and maintain accessibility to natural resource areas.

Objective 2. Provide input into the planning process along with support for the continuation of upgrading the state trunk line system.

Objective 3. Support the upgrading of airport facilities to the fullest potential to attract the best commercial air service and general aviation activity.

Objective 4. Support a railroad modernization program and a harbor improvement program to maintain bulk transportation services for the Region.

Objective 5. Support the creation and maintenance of public transit systems to reduce energy consumption, congestion and which provides alternatives for persons without automobiles.

Objective 6. Promote the development of pathways for pedestrians, bicycles and other non-motorized means of transportation.

GOAL IV. Promote a framework for community development to improve community design and infrastructure, which makes communities, small towns and cities within the Region quality places to live, work and conduct business.

Objective 1. Support the establishment of a community design process that encourages the application of design standards, incorporates aesthetics, public art, the urban forest, and the application of technology at a human scale.

Objective 2. Foster locally administered development regulations including building codes, subdivision regulations, historic preservation ordinances and scenic landscape ordinances that protect the character and cultural resources of our small towns and rural communities.

Objective 3. Foster the development, modernization or renovation of public facilities (i.e. government administrative facilities, libraries, fire halls, schools, cultural facilities, police and correction facilities, etc.).

GOAL IV (continued)

Objective 4. Support the modernization and extension of water, wastewater and solid waste systems to meet health, safety and pollution requirements while limiting rural sprawl.

Objective 5. Encourage the development of affordable housing and the rehabilitation of the existing housing inventory.

Objective 6. Improve the access to medical facilities and health programs throughout the Region.

Objective 7. Foster the development and enhancement of community recreational and cultural facilities and programs for entertainment, recreation, wellness and cultural enrichment.

Objective 8. Upgrade the physical infrastructure that includes roads, bridges, water, wastewater, and telecommunication systems which are essential to economic growth.

Objective 9. Support programs to undertake environmental cleanup activities which encourage the reuse and redevelopment of contaminated rural and urban sites.

GOAL V. Support natural resources policies that foster sustainable development through ecosystem management while protecting the biodiversity of the aquatic and forest environments of the Region.

Objective 1. Foster programs that maintain the integrity of forest ecosystems and the production of goods and services within these restraints.

Objective 2. Pursue the application of land use planning principles through local governments that can assure more compact settlement patterns, better safeguards for unique and fragile environments and preserves open space through cooperative landscape scale management systems.

Objective 3. Support programs which pursue incentive-based approaches that enlist market forces to deter pollution and reduce the waste of natural resources.

Objective 4. Participate in drainage basin and other landscape level planning and problem solving projects.

Objective 5. Support and collaborate in sustainable development projects.

Objective 6. Support programs that foster the protection of groundwater resources.

GOAL VI. Build and enhance the community social infrastructure of the Region, which provide the opportunity for individuals to improve their capability to help themselves and increases communities' long-term capacity to surmount social problems.

Objective 1. Support the establishment of a consortium of Upper Peninsula vocational education programs committed to meeting the workforce training and development needs of low to moderate income residents and the value-adding industries.

Objective 2. Support the incorporation of innovative methods of training into Upper Peninsula vocational education curriculums that have demonstrated high levels of success.

Objective 3. Support programs to retrain older workers and people outside the economic mainstream.

Objective 4. Support the establishment of a network of centers, which motivates individuals and institutions to boost the degree of volunteer commitment in combating social problems, and which recruits volunteers to assist community agencies in addressing local needs.

IV. THE ECONOMIC DEVELOPMENT PROGRAM: STRATEGIES AND IMPLEMENTATION

PLANNING FOR IMPLEMENTATION

In a region as big as WUPPDR, no single strategy can address all the critical economic development issues. Rather there are a number of strategies that need to be employed. These strategies are the means to accomplish the goals and objectives. They involve programs, projects and activities that focus on actions which spell out the tasks, decide on time frames, identify the required resources and assign responsibilities for getting tasks completed by individuals and organizations. This is part of the strategic planning process.

Strategic planning focuses on the process of planning as much as on the plan itself. The process is one of self-examination, the confrontation of difficult choices and the establishment of priorities. It is action oriented and as such connects the allocation of resources to critical issues.

STRATEGIES - THE PROGRAMS AND ACTIVITIES

The programs and activities described here illustrate how resources are brought together to address certain economic development issues that have been identified within the Region. This process includes both the direct and indirect allocation of resources, financial as well as non-financial, and it involves all the organizations in the planning and economic development network.

Technical Assistance to Local Governments

A technical assistance program has been established to respond to requests for help in solving specific economic and community development problems. This assistance takes the form of consultancies, which fall into three categories: information transfer, document preparation and project administration. Ancillary to solving specific economic and community development problems, this program also helps improve the institutional capacity of local governments by building sources of expertise, and by broadening the vision of local officials and citizens.

To be able to respond to technical assistance requests, WUPPDR has developed and maintains an extensive information system for planning and development purposes. The foundation of this system is an internal database along with an intergovernmental liaison network. Complementing these components are several electronic databases from different sources. These include the Michigan Information System (census information), the Michigan Resource Information System (a geographic information system for land use data), and the Center for Redevelopment of Industrialized States (social and economic databases for Michigan).

Technical Assistance to Local Governments (continued)

This strategy represents activities, which seek out opportunities for public-private partnership investments within the sectors of the Regional and local economies. Through the application of technology and new associations of resources, value-added processes are sought out, particularly in the manufacturing and services sectors. Traditionally these were found in natural resource industries. Now they emphasize industries in the new information economy, whose fundamental sources of wealth are knowledge and communication. Some of these are epitomized by the research being carried on at Michigan Tech.

The activities of the strategy primarily focus on business prospecting, business development and business financing. A major partner in this strategy is the Michigan Economic Development Corporation created to strengthen the state's business climate through convenient access to a wide array of economic development assistance. Other partners include industrial councils and economic development commissions (Ecosystem) operating at the local level. The objective of these efforts is the creation of jobs in a sustainable economy.

Tourism and Historic Preservation

Tourism represents a special form of economic development endeavor. While tourism has played a role in the regional economy for years, it has only been taken seriously in the last two decades as an industry. The greatest increase in demand during this period has been in forest recreation and water based activities. The most encouraging trend is in heritage tourism, which WUPPDR is cooperating with the Copper Country Trail Committee, Friends of Iron County Heritage Route, and Keweenaw National Historical Park.

The significant role that the Region's natural resources played in the industrialization of the nation has left remnants of a rich heritage. Due to the Region's rural environment, combining historic preservation with natural resource protection through meaningful cultural landscapes is very important in an economic development perspective. Rather than focus solely on protection, this approach recognizes the need for local residents to earn a livelihood and the pursuit of economic opportunity in a sustainable manner with these resources.

Physical Infrastructure Development

The modernization of the Region's infrastructure is an important strategy because it helps create an environment, which can support a modern market economy, and contribute to the quality of life in that environment. This strategy not only focuses on the traditional public works categories such as highways, airports, water supply systems, wastewater, solid waste and hazardous waste facilities, but also considers the urban forest (park and street trees), telecommunications, community cultural and recreation facilities. All of them make up the fabric of the community and contribute to its well-being.

Physical Infrastructure Development (continued)

Operationally, the strategy functions by first defining projects in relation to the regional goals and objectives and then it seeks partners to participate financially in their implementation. The Economic Development Administration, the Environmental Protection Agency, the USDA Rural Development along with Michigan Departments' of Transportation, Natural Resources and the Michigan Economic Development Corporation all have programs which make public investments in the physical infrastructure of communities.

Small Business Assistance

Technical assistance to small businesses focuses heavily on providing "how to" information to owners and operators. Information for starting a business, marketing, business plan development, financing, management, franchising and entrepreneurship is delivered through small business development centers sponsored by the Small Business Administration. There are two such centers serving the Region, the first is now administered by the Small Business and Technology Development Center (SBTDC) in cooperation with WUPPDR and the other is part of Northern Initiatives in Marquette, Michigan. The Michigan State University Extension Service business development training outreach programs complement the services of these centers.

Other than these elements, WUPPDR does not currently provide any direct services to small businesses but it does serve as a referral agency for the centers along with co-sponsoring training programs.

Workforce Development

The challenge of building a sustainable economy in the Upper Peninsula that provides employment opportunities for its residents rests on converging institutional commitments of capital, technical assistance and human resource development. To meet this challenge WUPPDR is participating in a consortium of the Upper Peninsula's two and four year institutions of higher education along with other organizations that deliver workforce training programs. The objective is to construct a work force system for the 21st century.

Western U.P. Michigan Works! offers a number of employment and training programs throughout the region. On-the-Job Training (OJT) provides training to individuals through a contract with private employers. Classroom Training (CRT) is formalized skill training in a classroom setting typically using existing educational institutions and in occupations that have an identified demand. Utilizing Michigan's online Talent Bank (job listings and resumes), local Michigan Works offices provide computer access and staff assistance to help match job seekers and employers. The Summer Youth Employment Program provides full-time, temporary summer jobs in public and private non-profit worksites for economically disadvantaged youth ages 14-21. Work First helps promote employability through training, counseling and supportive services.

Transportation Systems Planning

The transportation program encompasses a wide range of planning activities, which address many transportation issues. The program reflects how the Michigan Department of Transportation (MDOT) has developed a relationship with WUPPDR, which has blended technology and the social sciences within a highly political environment to meet local transportation needs in a global environment. While the state trunk line (highways) and off-trunk (county roads and city streets) systems receive major attention in this Region, the other modes which include marine, aeronautics, rail as well as the non-motorized such as bicycle and pedestrian facilities are not ignored. They are all assessed for ways they can help meet local transportation needs.

The specific activities undertaken involve data collection, which includes traffic counts and road surface ratings. They provide technical assistance to local jurisdictions in developing and evaluating proposals to improve transportation infrastructure. They update and maintain networks for transferring information to people and organizations that are interested or exert influence on transportation issues. They also include assisting MDOT in the coordination and gathering of local public comment for input into documents such as the State Transportation Improvement Plan.

Implied in these activities are the new approaches to transportation planning. These include increasing system efficiency, seeking nontraditional supply approaches, increasing the role of the private sector, implementing new financial strategies, and streamlining analytical procedures. The objective of these efforts is to develop and maintain transportation systems that facilitate access to employment, goods and services which are crucial to the economic and social well-being of the communities in the Region.

Environmental Protection

This strategy traditionally has focused on areas of concern in wastewater and solid waste management that impact individual or small consortia of local governments within the counties of the Region. It includes planning and implementation projects for reducing or eliminating point and non-point source water pollution. This also included establishing solid waste, recycling and composting systems. With the demonstrated national commitment to environmental protection supported by powerful environmental legislation, this strategy is now more pervasive and cross-cutting in its wide reach and foreseeable impacts.

Issues involving air quality, hazardous waste, wetlands, groundwater, wildlife habitat and scenic views illustrate only some of the resource areas that have joined the traditional topics as areas of concern. In addressing them, WUPPDR is shifting from a position of treating them as separate issues to one of planning for the resources and their processes as part of a single system. To accomplish this, it is incorporating an ecosystem approach in its decision-making based on a landscape scale of that of a watershed or drainage basin. The principles of land use planning and growth management are all part of the foundation in this evolving strategy.

Environmental Protection (continued)

WUPPDR is being assisted in this new approach by resource management agencies such as the Forest Service, Soil Conservation Service, National Park Service, and the Michigan Department of Natural Resources/Department of Environmental Quality, Natural Resource Conservation Service and Resource Conservation and Development Council (RD&D) and Michigan Tech's Ground Water Education Center.

As the environment moves to the center of decision-making, less damaging ways of producing, consuming and disposing of goods are being demanded. Preventing ecological decline is of particular importance to the Region because its natural resource base underpins its economy.

WUPPDR is participating in a dialogue with Michigan Tech, the Environmental Protection Agency and other environmentally oriented organizations as they examine and consider sustainable development and incentive-based environmental models which will introduce a new era of environmental policy.

Affordable Housing Development

The housing strategy consists of a number of programs, which focus on upgrading the existing housing stock and the adding of new housing units to the current inventory. The programs are targeted at low to moderate income families and senior citizens with the objective of getting these families and individuals out of overcrowded or substandard housing or from paying an excessive amount of their income for standard housing. The major sponsors of these programs are the Michigan State Housing Development Authority (MSHDA) and the U.S.D.A. Rural Development.

WUPPDR directly administers a number of MSHDA programs for local units of government in the Region. These programs complement one another in the fact that they help facilitate the critical financing needed to carry out the required rehabilitation of housing units to standard condition. The administration includes specific duties such as client outreach, housing inspections, preparation of bid specifications, and contractor management along with financial management on behalf of the local units of governments.

WUPPDR also supports efforts to add new units to the Region's housing inventory. This is accomplished by providing technical assistance to local communities that are working with developers and non-profit organizations utilizing the MSHDA housing programs. This technical assistance, generally in the form of information, is also provided on request to organizations dealing with persons with special needs but capable of relatively independent living, i.e. Department of Mental Health and to those self-help groups pursuing the building of single family dwellings, i.e. Habitat for Humanity.

Social Infrastructure Support

Changes that result from adjustments to the economy and physical development appear inevitably to benefit some groups while causing harm to others. These changes manifest themselves negatively through economic dislocation, economic decline and unemployment. These forces tend to impact on those who are dependent to some extent on others and those who have been systematically discriminated against - children and the poor, unemployed, handicapped, women, minorities, and the elderly members of the community.

Social services to reduce the impacts placed on these vulnerable groups are administered by separate service-providing bureaucracies at the federal, state, and local levels. Many of the services are actually provided by contract with local, voluntary, non-profit agencies. This combination of social services and their delivery through a variety of service providers represents the social infrastructure. It is the result of social policy developed to provide assistance when those actually dependent, disadvantaged persons at risk need it.

Planning for social services is carried out by a number of independent organizations, such as health planning agencies, area agencies on aging, developmental disabilities councils, community action agencies and local departments of social services and mental health. This strategy recognizes the need for WUPPDR's participation in a coordinated process of sharing information through interagency liaison. The objective is not only to understand how physical and economic development efforts can negatively affect various groups but also to prevent or relieve social problems that will be created. There is also the need to comprehend the effects of social trends for inclusion in the physical and economic development planning process.

**2014 PROJECT INVENTORY
EDA PROJECTS ONLY**

REGIONAL

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>
UPPER PENINSULA ECONOMIC DEVELOPMENT ALLIANCE (UPEDA)	UP Link	200 (5 yr. period)	\$ 1,300,000
WUPPDR / MICHIGAN TECHNOLOGICAL UNIV.	Rail Service Market Needs Study	XX	\$ 50,000

BARAGA COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>
VILLAGE OF L'ANSE	U.S. 41 Industrial Park Improvements	20	\$ 1,831,300

GOGEBIC COUNTY

No Projects Submitted

**2014 PROJECT INVENTORY
EDA PROJECTS ONLY**

HOUGHTON COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>
CITY OF HANCOCK	Development of the Lindrus Building into a Vocational/Education Center	10	\$ 500,000
	Industrial Park Business Incubator Building	15	\$ 800,000
	Technology Park Development/ Infrastructure	20	\$ 1,200,000
	Middle School Business & Health Science Incubator	20	\$ 5,800,000
	Gartner's Building Redevelopment	10	\$ 1,000,000
	SmartZone Incubator	30	\$ 2,500,000
CITY OF HOUGHTON	Parking Deck (over Franklin Square Inn parking lot with connecting skywalk to Inn)	0	\$ 1,000,000
	Houghton Incubators	40	\$ 2,000,000
CHARTER TOWNSHIP of CALUMET	Coppertown Museum & Historic District Interpretive Center	2	\$ 120,000
	#6 Centennial Industrial Park	10	\$ 240,000

IRON COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>
IRON COUNTY ECONOMIC DEVELOPMENT CORPORATION	Windsor Center Project	15	\$ 3,000,000

2014 PROJECT INVENTORY EDA PROJECTS ONLY

KEWEENAW COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>
ALLOUEZ TOWNSHIP	Industrial Park	10	\$ 1,000,000

ONTONAGON COUNTY

No EDA Projects

* "XX" means not applicable or unknown at this time.

REGIONAL

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
WUPPDR	UP Link	200	\$ 1,300,000	Federal, State, Local
WUPPDR / MICHIGAN TECHNOLOGICAL UNIV.	Rail Service Market Needs Study	XX	\$ 50,000	EDA, State, Local

BARAGA COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
VILLAGE OF BARAGA	US-41 Corridor Improvements	XX	\$ 400,000	DDA, DNR, CDBG, MDOT, DEQ
	M-38 Industrial Park Expansion	XX	\$ 500,000	DDA, MEDC, EDA
	U.S. 41 North Utility Extension	XX	\$ 1,000,000	EDA, RD, MEDC, DEQ
	Russell Carriere Industrial Park Expansion	XX	\$ 2,100,000	EDA, CDBG, RD, DEQ
	Downtown Streetscape	XX	\$ 600,000	EDA, MEDC, DDA, RD, MDOT
	Waterfront Park/Greenspace/ Development	XX	\$ 500,000	DNR, DEQ, CDBG, EDA
VILLAGE OF L'ANSE	Industrial Road Bypass	XX	\$ 1,500,000	EDA, MEDC, RD, Local
	U.S. 41 Industrial Park Improvements	15	\$ 1,750,000	EDA, RD, MEDC, Local (DDA)
	Wastewater System Improvements	0	\$ 1,000,000	RD
	Marina Pier Extension	0	\$ 750,000	CDBG, DNR, RD, Local
<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>

VILLAGE OF L'ANSE (Continued)	2012 Water Project	XX	\$ 1,770,000	RD, Local
	Broad and Main Street Improvements	XX	\$ 3,000,000	MEDC, MDOT, BIA
	Trail System Along Falls River	0	\$ 300,000	EDA, MEDC, MDOT, Local
KEWEENAW BAY INDIAN COMMUNITY	Business Incubator	4	\$ 800,000	EDA, RD
	US-41 North Utility Extensions	0	\$ 900,000	EDA, RD, MEDC
	Sand Point Brownfield Redevelopment	XX	Unknown	EPA, EDA, NCRC, DEQ (CZM)

GOGEBIC COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
GOGEBIC COUNTY	Fence Mine Shafts	XX	\$ 45,000	Local
CITY OF IRONWOOD	Highway U.S. 2 Enhancements	XX	\$ 1,000,000	MDOT, Local
	Façade Improvements	XX	\$ 100,000	MEDC (Façade), Local
	Comprehensive Plan	XX	\$ 70,000	Local
	Downtown Enhancements	XX	\$ 700,000	MEDC (DIG), Local
	Curry Park Upgrades	XX	\$ 75,000	DNR
	Mine Safety	XX	\$ 50,000	Local
	Michigan's Western Gateway Regional Trail	XX	\$ 500,000	DNR, MDOT
GOGEBIC-ONTONAGON COMM. ACTION AGENCY	Parking Lot Expansion & Paving	XX	\$ 60,000	Unknown

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
GOGEBIC-ONTONAGON COMM. ACTION AGENCY (Continued)	New Roof Covering	0	\$ 42,000	Unknown
	Walking Trail	0	\$ 4,100	Unknown

	Lowered Ceiling	0	\$ 20,800	Unknown
IRONWOOD TOWNSHIP	Business Incubation Feas. Study	XX	Unknown	EDA
LAC VIEUX DESERT BAND OF LAKE SUPERIOR CHIPPEWA	LVD Health Center	XX	\$ 7,500,000	EDA, RD, HUD, HIS, Local (Tribe)

HOUGHTON COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
HOUGHTON COUNTY	New Houghton County Justice Center	XX	\$ 15,000,000	CDBG, ARRA
CITY OF HANCOCK	Downtown Façade Improvement	4	\$ 400,000	DIG
	Development of the Lindrus Bldg. into Vocational/Education Center	10	\$ 500,000	EDA
	Industrial Park Business Incubator Building	15	\$ 800,000	EDA
	Technology Park Development/ Infrastructure	20	\$ 1,200,000	EDA
	Waterfront Boardwalk, Phase IV	5	\$ 350,000	CZM
	West Quincy Streetscape	7	\$ 350,000	MDOT
	Hancock Street Streetscape Project	10	\$ 500,000	MDOT
	South Lincoln Streetscape Project	5	\$ 400,000	MDOT
	Navy Street Extension Along Waterfront	5	\$ 300,000	MDOT

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
CITY OF HANCOCK (Continued)	Middle School Business & Health Science Incubator	20	\$ 5,800,000	EDA
	Gartner's Building Redevelopment	10	\$ 1,000,000	EDA, MSHDA, MEDC
	Quincy Street Rehabilitation	20	\$ 7,000,000	MDOT

	Hancock to Lake Linden Rail Trail Development	3	\$ 300,000	MDOT, DNR
CITY OF HOUGHTON	Campus Drive West Construction	6	\$ 800,000	MDOT
	SmartZone Incubator	30	\$ 2,500,000	EDA, MEDC
	Storm Sewer Rehabilitation	20	\$ 2,250,000	EPA, DEQ
	Downtown Rental Rehabilitation	10	\$ 1,000,000	MSHDA
	Parking Deck (over Franklin Square Inn parking lot with connecting skywalk to Inn)	0	\$ 1,000,000	EDA, MEDC, Local
	Housing – Senior Citizens and Low- & Moderate-Income Persons	0	\$ 2,000,000	MSHDA, MEDC, RD
	South and West End Infrastructure	0	\$ 1,000,000	EDA, RD, Local
	West Houghton Sanitary Sewer Rehabilitation/Replacement	0	\$ 1,000,000	RD
	Sanitary Sewer Rehab/Replacement	0	\$ 2,000,000	RD, CDBG, EDA, DEQ
	Downtown Parking Deck Rehab	0	\$ 850,000	CDBG, RD, EDA
	Houghton Incubators	40	\$ 2,000,000	MSHDA, MEDC, EDA
	M-26 Streetscape	0	\$ 800,000	MDOT, Local, TIFA
	U.S. 41/M-26 Traffic Reroute	0	\$ 2,500,000	MEDC, MSHDA, Local

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
CITY OF HOUGHTON (Continued)	National Park Service Property Conversion	50	\$ 1,000,000	MEDC, MSHDA, Local, EDA
	Quincy Smelter Sitework	0	\$ 2,500,000	MEDC, MSHDA, DEQ, DNR
	Dee Stadium	0	\$ 2,500,000	MEDC, MSHDA, DNR, Local
	Park Improvements (Downtown & Waterfront)	0	\$ 280,000	DNR, MDOT, CZM

Mattila Square	0	\$ 400,000	MEDC, DDA, EDA Local
MTU Bike Path Connector	0	\$ 270,000	MDOT
College Avenue Infrastructure	0	\$ 2,500,000	MDOT, CDBG, RD
East Houghton Residential Street & Sidewalk Improvements	0	\$ 1,000,000	MEDC, MSHDA, Local
Townsend Drive Lighting & Infrastructure	0	\$ 500,000	MDOT, Local
Safe Routes to School – Intersections	0	\$ 600,000	MDOT, Local
Houghton Complete Streets Improvements	0	\$ 2,000,000	MDOT, Local
Cedar Street Extension & Utilities	0	\$ 2,200,000	MDOT, CDBG Local, EDA
Huron Creek – Watershed Management	0	\$ 750,000	MDEQ, DNR
Sharon Avenue Paving Lighting	0	\$ 250,000	MDOT, Local
Parking Area & City Park Improvements	0	\$ 350,000	MDOT, CDBG
Evergreen Drive/Cedar Street	0	\$ 400,000	CDBG, Local

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
CITY OF HOUGHTON (Continued)	Façade Improvements & Signature Building	0	\$ 500,000	MSHDA, CDBG, Local
VILLAGE OF CALUMET	Downtown Historic Street Renovation	0	\$ 1,000,000	DDA/TIF, MEDC, MDOT, EDA
	Street Lighting Improvements	0	\$ 200,000	DDA, MDOT, EDA
	Theatre/Town Hall Renovation	0	\$ 2,000,000	DDA/TIF, MEDC, EDA
	Housing – Senior Citizen and Low- & Moderate-Income Persons	0	\$ 2,000,000	Loans, Grants, Private, MSHDA
	U.P. Fire Fighters Museum	0	\$ 500,000	DDA/TIF, MEDC, DDA, Local Fdn.

Public Works Garage	0	\$ 400,000	RD, NPS, DDA EDA
History Museum	0	\$ 3,500,000	MSHDA, CDBG
Historic Brick Restoration at 300 Block of Fifth Street	0	\$ 450,000	MDOT, MSHDA, CDBG, EDA
Street Car Track Renovation/ Replacement at Sixth Street	0	\$ 1,000,000	DDA, MEDC MDOT, EDA
New Fire Hall	0	\$ 700,000	RD
Agassiz Park Improvements	0	\$ 350,000	Unknown
Concrete Street Restoration – Sixth and Seventh Street	0	\$ 2,000,000	RD
Surface Parking Lots (downtown)	0	\$ 120,000	DDA/TIF, MEDC, EDA
Historic Structure Stabilization	0	\$ 350,000	MEDC, MSHDA
Street Resurfacing	0	\$ 1,000,000	CDBG, MDOT
VILLAGE OF LAURIUM			
Downtown Improvements	0	\$ 500,000	EDA, MEDC

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
VILLAGE OF LAURIUM (Continued)	North End Curb, Gutter, Drainage, and Streets	0	\$ 600,000	MDOT, RD
	Water System Improvements	0	\$ 500,000	RD
	George Gipp Memorial Recreation Arena Improvements	0	\$ 740,000	DNR, Local, LAWCON, Unknown
	George Gipp Arena Rehabilitation	0	\$ 2,500,000	DNR, MEDC
	Sidewalk Replacement	0	\$ 250,000	MDOT, MEDC
	Third, Osceola and Hecla Streets Rehab	0	\$ 1,500,000	MDOT, MEDC
VILLAGE OF SOUTH RANGE	Village Street Improvements	0	\$ 175,000	Local, Unknown
	Community Building Improvements	0	\$ 160,000	Unknown
	Community Building Kitchen	0	\$ 15,000	Unknown

	Renovation Project			
	Veterans Memorial Park Improvements	0	\$ 85,000	DNR
	Department of Public Works Garage	0	\$ 850,000	RD, Unknown
	Fire Department Equipment Upgrade	0	\$ 116,000	Unknown
ADAMS TOWNSHIP	Trimountain Area Water System Project	0	\$ 2,500,000	RD
	Township Ice Rink Repairs	0	\$ 300,000	RD, DNR
CHARTER TOWNSHIP OF CALUMET	Calumet Community Coliseum (former Armory)	0	\$ 200,000	RD, DNR, CDBG
	Recreation Improvements at Waterworks Park	0	\$ 250,000	LAWCON, DNR, CZM, Local
	Office Renovations	0	\$ 140,000	RD, Local
	Youth Center	0	\$ 160,000	Local, DNR

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
CHARTER TOWNSHIP OF CALUMET (Continued)	Consolidation of Fire Departments	0	\$ 1,200,000	RD & State
	Consolidation Study (study to consolidate 2 townships and 2 villages into single communities)	0	\$ 150,000	MEDC, EVIP
	Coppertown Museum & Historic District Interpretive Center	0	\$ 120,000	EDA, MEDC, DOI
	Historic Railroad Depot	0	\$ 1,100,000	MDOT, EDA, RD, EPA
	Historic #2 Warehouse	0	\$ 120,000	EDA, MEDC, DOI
	#6 Centennial Industrial Park	0	\$ 240,000	EDA, RD
	Drill Shop Improvements	0	\$ 250,000	Unknown
	North Water Project	0	\$ 450,000	CDBG, RD, EDA
	Legion Field Recreation Area	0	\$ 28,000	DNR
	Swedetown Ponds	0	\$ 40,000	DNR, DEQ, LAWCON

	Wolverine Ball Field	0	\$ 20,000	DNR, LAWCON
	Swedetown Ski Trails	0	\$ 190,000	DNR
	Calumet Lake	0	\$ 250,000	RD, DNR
FRANKLIN TOWNSHIP	Wastewater System Improvements to Paavola	0	\$ 1,200,000	RD
	Fire Hall/Community Building	XX	\$ 900,000	RD, CDBG
	Shaft House & Hoist House Preservation	5	\$ 1,000,000	RD, MDOT
	Round House Preservation	6.5	\$ 1,300,000	RD, MDOT, CMI, NPS, CDBG, EDA

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
FRANKLIN TOWNSHIP (Continued)	Quincy Smelter Historic Renovation	25	\$ 5,000,000	RD, MEDC, EDA, DEQ, DNR
	Seaman Mineralogical Museum Relocation & Historic Renovation of Blacksmith Shop and Machine Shop	50	\$ 10,000,000	RD, MEDC, EDA, MDEQ, Private
	Quincy Mine Adit Transportation System	2.5	\$ 500,000	RD, EDA, Local
OSCEOLA TOWNSHIP	Wastewater Collection & Treatment (Mason)	0.5	\$ 750,000	RD
	Storm Drain Improvement (Dollar Bay)	7	\$ 100,000	State
CHARTER TOWNSHIP OF PORTAGE	Water Improvements – Phase 3	0	\$ 1,000,000	RD
	Royalewood Estates Water	0	\$ 1,800,000	RD, DEQ SRF
	M-26 Utilities	0	\$ 2,000,000	MEDC, RD, EDA
	Transmission Main Replacement	0	\$ 1,200,000	RD, DWRF, DEQ
	Green Acres Road Sewer	0	\$ 580,000	RD, DEQ
	Dodgeville Ice Rink (added 12-2012)	0	\$ 50,000	MCACA Fundraising MSHDA

CALUMET ARTS CENTER	Winterization/Energy Conservation Study	0	\$ 50,000	MCACA Fund-raising & MSHDA
COPPER COUNTRY COMMUNITY ARTS CENTER	Arts Center Renovation	0	\$ 1,400,000	Kresge Fnd., Private Donations, CDBG, EDA, RD
PORTAGE LAKE WATER & SEWAGE AUTHORITY	Wastewater System Improvements	XX	\$ 3,000,000	DEQ, CDBG, RD
TORCH LAKE WATER & SEWAGE AUTHORITY	Wastewater Treatment Expansion at Tamarack/Hubbell Lagoon Site	XX	\$ 3,000,000	FAA, RD, DEQ, EPA, CDBG

IRON COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
IRON COUNTY	Heritage Trail	XX	Unknown	Grant
CITY OF CASPIAN	Sanitary Sewer System Improvements	13	\$ 3,300,000	RD
IRON COUNTY ECONOMIC DEVELOPMENT CORP.	Windsor Center Project	15	\$ 3,000,000	EDA, CDBG, Local
IRON RIVER TOWNSHIP	Township Hall ADA Accessibility Improvements	1	\$ 75,000	Local
	Sewer and Water SCADA Improvements	0	\$ 342,000	CGAP, EIVP, Local
	Rural Development Water System Improvements	5	\$ 3,400,000	RD

KEWEENAW COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
ALLOUEZ TOWNSHIP	Industrial Park	0	\$ 1,000,000	EDA, RD
	Water Main & Storage	0	\$ 1,500,000	RD, EDA
	Sewer System Improvements	0	\$ 4,000,000	RD
	Water Transmission Improvements	0	\$ 3,500,000	RD, MDEQ, DWRF

Solid Waste Transfer Station	5-10	\$ 1,000,000	RD, MDEQ
Township Hall Department of Public Works & Emergency Services Bldg.	0	\$ 1,500,000	RD, Unknown
Township Hall Renovation/Accessibility	0	\$ 100,000	RD
Seneca Lake Park	XX	\$ 300,000	DNR

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
EAGLE HARBOR TWP.	Town Hall/Fire Hall Company Upgrades	10	\$ 500,000 to 1,200,000	RD, Local (Loan)
SHERMAN TOWNSHIP	Old Schoolhouse Park	2	\$ 40,000	DNR, Local Match

ONTONAGON COUNTY

<u>Entity</u>	<u>Project</u>	<u>Est. # Potential Jobs*</u>	<u>Cost</u>	<u>Funders</u>
ONTONAGON COUNTY	Directional Highway Signage	0	\$ 1,400	Park Revenues
	Ontonagon County Park Improvements	XX	\$ 360,000	DNR, Local
CARP LAKE TOWNSHIP	Silver City Water Distribution System	XX	\$ 400,000	RD
	White Pine I/I Removal	XX	\$ 800,000	RD

* "XX" means not applicable or unknown at this time.

Funder Acronyms/Abbreviations

ARRA	American Recovery & Reinvestment Act
BIA	Bureau of Indian Affairs
CDBG	Community Development Block Grants
CMI	Refers to DEQ Brownfield Redevelopment Grants
CZM	DNR Coastal Zone Management Program
DDA	Downtown Development Authority
DEQ	Michigan Department of Environmental Quality
DIG	Downtown Infrastructure Grant
DNR	Michigan Department of Natural Resources
DoI	U.S. Department of the Interior
DWRF	Drinking Water Revolving Fund
EDA	U.S. Department of Commerce – Economic Development Administration
EPA	Environmental Protection Agency
EVIP	Michigan Department of Treasury – Economic Vitality Incentive Program
FAA	Federal Aviation Administration
Fdn.	Foundation
LAWCON	Federal Land and Water Conservation
MCACA	Michigan Council for Arts and Cultural Affairs
MDOT	Michigan Department of Transportation
MEDC	Michigan Economic Development Corporation
MML	Michigan Municipal League
MSHDA	Michigan State Housing Development Authority
NCRC	National Community Reinvestment Coalition
NPS	National Park Service
USDA-RD	U.S. Department of Agriculture – Office of Rural Development
SHPO	State Historic Preservation Office
TIFA	Tax Increment Financing Authority
WUPHD	Western U.P. Health Department

WUPPDR COMMISSION ROSTER

Name	Phone	Address	Occupation	Official Capacity	Government Representing
Patti Peretto Chairperson	Home: 284-9078 Work: 265-2133	967 W. Hiawatha Iron River, MI 49935	Business Owner	County Commissioner	Iron County
Michael Koskinen, 1st Vice-Chair	Home: 353-6442 Cell: 395-6442	P.O. Box 146 Baraga, MI 49908	Business Owner	County Board Chair	Baraga County
Bill Rolof	Home: 524-4446 Work: 524-6049	928 Shields St L'Anse, MI 49946	Business Owner	County Commissioner	Baraga County
Robert LaFave	Work: 524-6116	P.O. Box 157 L'Anse, MI 49946-0157	L'Anse Village Mgr.	General Public	Baraga County
Jim Oliver	Home: 932-1848 Work: 932-1215 575-3438 x104	631 E Ayer Ironwood, MI 49938	CPA	County Comm.	Gogebic County
Don Bennetts	Home: 663-4204	410 S Hematite Bessemer, MI 49911	Retired	General Public	Gogebic County
Anton Pintar	Home: 482-5286	P.O. Box 458 South Range, MI 49963	Retired MTU Prof.	County Commissioner	Houghton County
Tom Tikkanen, Treasurer	Cell: 369-3047	208 5 th St Calumet, MI 49913	Realtor	County Commissioner	Houghton County
Cherilyn Lampinen	Home: Work: 482-6919 ext. 101	110 E. Quincy Hancock, MI 49930	Chief Operating Officer	Western UP Michigan Works	Houghton County
Steven Karpiak	Home: 482-8455 Work: 482-8578	P.O. Box 437 Dollar Bay, MI 49922	Retired MTU Prof.	Osceola Twp. Supervisor	Houghton County
Michael Schira	Work: 482-5830	1500 Birch St Hancock, MI 49930	Extension Director	MSU Extension Director	Houghton Co. (<i>ex-officio</i>)
Jim Brennan	Home: 265-3691	123 Noren Rd Iron River, MI 49935		County Commissioner	Iron County
Raymond Chase	Home: 337-1229 Cell: 369-1357	5288 U.S. 41 Mohawk, MI 49950	Retired	County Commissioner	Keweenaw County
Dale Parent	Home: 884-2355	26138 Broemer Rd Ontonagon, MI 49953	Retired	County Commissioner	Ontonagon County
John Pelkola, Secretary	Home: 852-3306	P.O. Box 60 Trout Creek, MI 49967	Retired	County Commissioner	Ontonagon County
Frank Wardynski	Work: 884-4386	725 Greenland Rd Ontonagon, MI 49953	Extension Director	MSU Extension Director	Ontonagon Co. (<i>ex-offic.</i>)
Robert Rotundo	Home: 852-3306	19939 Firesteel Rd. Ontonagon, MI 49953	Retired	General Public	Ontonagon County
Joseph Erickson	Work: 884-2305	315 Quartz St Ontonagon, MI 49953	Village Manger	Village Manager	Village of Ontonagon

William Johnson	Home: 884-2837 Work: 884-4980	805 S Steel St Ontonagon, MI 49953	Ont. Co. EM	Village President	Village of Ontonagon
Glenn Anderson	Work: 482-1121	399 Quincy St Hancock, MI 49930	City Manager	City Manager	City of Hancock
Kevin Hodur	Cell: 281-2508	920 Elm St Hancock, MI 49930	Professor	City Councilman	City of Hancock
Scott Ala	Home: 483-0103	317 Sheldon Ave, Apt. 1-A Houghton, MI 49931	Businessman	County Board Chair	Houghton County
Eric Waara	Work: 482-1770	P.O. Box 606 Houghton, MI 49931	City Manager	City Manager	City of Houghton
Paul Lehto	Home: 337-4330 Work: 337-2410	25880 Red Jacket Rd Calumet, MI 49913	Township Supervisor	Township Supervisor	Calumet Charter Twp.
Bruce Petersen	Work: 482-4310	47240 Green Acres Rd Houghton, MI 49931	Township Supervisor	Township Supervisor	Portage Twp.
Jeff Ratcliffe	Work: 482-6817	P.O. Box 724 Houghton, MI 49931	KEDA Exec. Director	KEDA Exec. Director	Ex-Officio

NOTES:

1. Each officer serves a two-year term.
 2. All cooperative MSU Extension agents in the district are ex-officio members of the WUPPDR Commission.
- * Members were polled on their areas of interest and expertise with respect to economic development.